

Meeting Date	Thursday 16 January 2020	Thursday 19 March 2020	Wednesday 3 June 2020	Thursday 30 July 2020	Thursday 22 October 2020	Thursday 17 December 2020
Location	Wimpole Street, London	Colmore Square, Birmingham	Wimpole Street, London	Colmore Square, Birmingham	Possible Regions.	Wimpole Street, London
Colour coding: Registration & Corporate Resources	SLT - 10 Dec	SLT - 4 Feb, 3 Mar CSG - 11 Feb SPC - 11 Mar FPC - 26 Feb RemCo - 30 Jan PRB - 22 Jan ARC - 13 Feb	SLT - 1 Apr, 12 May CSG - 22 Apr, 20 May SPC - 27 May FPC - 21 May RemCo - 23 Mar, 7 May PRB - 8 Apr ARC - 29 Apr	SLT - 15 Jun, 6 July CSG - 8 July FPC - 16 July RemCo - 16 June PRB - 22 July ARC - 25 June	SLT - 11 Aug, 1 Sept, 7 Oct CSG - 16 Sep SPC - 15 Sep FPC - 10 Sep RemCo - 23 Sep PRB - 15 Oct ARC - 29 Sep	SLT - 9 Nov, 1 Dec SPC - 11 Nov FPC - 17 Nov RemCo - 3 Dec ARC - 25 Sep Reporting period: Q3 (July, August, September)
Colour coding: Fitness to Practise	Reporting period: No performance reports	Reporting period: Q4 (Oct, Nov, Dec)	Reporting period: Q1 (Jan, Feb, Mar)	Reporting period: No performance reports	Reporting period: Q2 (April, May, June)	
Colour coding: Strategy						
Colour coding: Legal & Governance						
Colour coding: Organisational Development		FIRST COUNCIL MEETING WITH BOARD PORTAL				
MAIN PIECE OF BUSINESS (if appropriate)	Annual Reporting for 2019		Annual Report and Accounts - Approval		Budget - Approval	
ITEMS	Item, For discussion/noting/decision	Item, For discussion/noting/decision	Item, For discussion/noting/decision	Item, For discussion/noting/decision	Item, For discussion/noting/decision	Item, For discussion/noting/decision
Scrutiny and Oversight of Organisational Performance	Chief Executive's Report. <i>For Noting.</i>	Chief Executive's Report. <i>For Noting.</i>	Chief Executive's Report. <i>For Noting.</i>	Chief Executive's Report. <i>For Noting.</i>	Chief Executive's Report. <i>For Noting.</i>	Chief Executive's Report. <i>For Noting.</i>
		Annual Report and Accounts 2019. <i>For discussion.</i>	Annual Report and Accounts 2019. <i>For approval.</i>			
			Budget 2021. <i>For Discussion.</i>		CCP and Budget 2021-2023. <i>For Approval.</i>	
		Organisational Performance - Balanced Scorecard, Finance Forecast, Finance Review. <i>For Discussion.</i>	Organisational Performance - Balanced Scorecard, Finance Forecast, Finance Review. <i>For Discussion.</i>		Organisational Performance - Balanced Scorecard, Finance Forecast, Finance Review. <i>For Discussion.</i>	Organisational Performance - Balanced Scorecard, Finance Forecast, Finance Review. <i>For Discussion.</i>
		Fitness to Practise Performance Indicators: A Roadmap. <i>For discussion and approval.</i>	Staff Survey - Update on Action Plan from 2019. <i>For discussion and noting.</i>		Whistleblowing, Joint Regulators Report. <i>For noting.</i>	Staff Survey 2020. <i>For discussion and approval of action plan.</i>
		Customer Service Feedback - Fitness to Practise - Review of Process. <i>For discussion and approval.</i>	ARF: Payment by Instalments. Updated position on the workstream. <i>For discussion and noting.</i>		New Integrated Performance Report. <i>For approval.</i>	
		Adjudications Programme - with programme plan. <i>For discussion.</i>				
		Update on the POD Strategy. <i>For discussion.</i>				
		Pension Scheme Annual Funding Update and Annual Report of the Chair of Trustees. <i>For noting.</i>				
Strategic Guidance and Policy Oversight	Policy Statement on Maxillofacial Surgeons. <i>For discussion and decision.</i>	Publication of the DCS Survey of Dental Professionals 2019. <i>For approval.</i>	Principles of Regulatory Decision Making. <i>For discussion.</i>		Review of Specialty Curricula. Update on progress. <i>For noting.</i>	Review of Education. <i>For Approval to publish.</i>
	Position Statement on Remote Orthodontics. <i>For discussion and decision.</i>	CPD - Outcome of Consultation Report and Action Plan. <i>For discussion and approval.</i>	EDI Strategy. <i>For approval.</i>			Quality Assurance Decisions - <i>For noting.</i>
	Developing a comprehensive model for complaint handling. <i>For discussion.</i>		Preparedness for Practice Report. <i>For discussion and approval for publication.</i>			POD Strategy Update. <i>For discussion and noting.</i>
	Patient and Public Survey - Action plan. <i>For discussion.</i>		Amendments to handling Standards queries. <i>For approval.</i>			EDI Strategy - Review. <i>For noting.</i>
	Guidance for the Management of Dental Professionals <i>For discussion.</i>		Supporting Values Based Care in Dentistry. <i>Final report - for noting.</i>			Publications Strategy. <i>For approval.</i>
		Policies: 1. Council Members and Associates Expenses Policy 2. Staff Expenses Policy 3. Refunds Policy <i>For review and approval.</i>	Registrants Survey. <i>For noting.</i>		Policies: 1. Council Member Accommodation. <i>For review and approval.</i>	Policies: 1. Review of Financial Policies and Procedures. 2. Financial Reserves Policy. 3. Investment Principles and Strategy Review. 4. Anti-fraud, corruption and anti-bribery policy review. 5. Framework for the management of contingency and reserves. <i>For review and approval.</i>
			Scope of Practice Review Report. <i>For approval to publish.</i>			
			Dental Professionals Annual Survey Report. <i>For approval to publish.</i>			
Horizon Scanning and Stakeholder Engagement	Horizon Scanning and Stakeholder Engagement Reports. <i>For noting.</i>	Horizon Scanning and Stakeholder Engagement Reports. <i>For noting.</i>	Horizon Scanning and Stakeholder Engagement Reports. <i>For noting.</i>	Horizon Scanning and Stakeholder Engagement Reports. <i>For noting.</i>	Horizon Scanning and Stakeholder Engagement Reports. <i>For noting.</i>	Horizon Scanning and Stakeholder Engagement Reports. <i>For noting.</i>
Oversight of Strategic Risk Management		Strategic Risk Register and Risk Management Framework. <i>For discussion and approval.</i>	Strategic Risk Register. <i>For discussion and approval.</i>	Strategic Risk Register. <i>For discussion and approval.</i>	Strategic Risk Register. <i>For discussion and approval.</i>	Strategic Risk Register. <i>For discussion and approval.</i>
Assurance reporting	Annual Reports: 1. Dental Complaints Service 2. People Services 3. Decision Scrutiny Group 4. Information Governance 5. Use of the Seal 6. Significant Litigation <i>For noting.</i>	Annual Reports: 1. Gifts and Hospitality 2. Declarations of Interest 3. PSA Performance Report <i>For noting.</i>	Annual Reports: 1. Internal Audit 2. Customer Service Feedback - Registration 3. Customer Service Feedback - FTP 4. Registrants' Survey 5. Corporate Complaints <i>For noting.</i>		Annual Reports: 1. Insurance Arrangements - Update. 2. Procurement Activities. <i>For noting.</i>	Annual Reports: 1. Pension Plan - Annual Report and Accounts. <i>For noting.</i>
		Review of the Estates Strategy: A Look Back. <i>For discussion.</i>				
		Updates from Committees. <i>For noting.</i>	Updates from Committees. <i>For noting.</i>	Updates from Committees. <i>For noting.</i>	Updates from Committees. <i>For noting.</i>	Updates from Committees. <i>For noting.</i>
Legislative Agenda and Making Legislation	EU Exit - Regulations. <i>To make regulations.</i>	Regulatory Reform - update. <i>For noting.</i>	Regulatory Reform - update. <i>For noting.</i>			
Appointments		Appointment of External Auditors. <i>For discussion and approval.</i>				
Board Composition, Effectiveness and Development	Re-appointment of Council Members - Reviewing performance appraisals. <i>For discussion.</i>	Council Member Remuneration. <i>For discussion and approval.</i>	Council Member Appointment & Re-appointment - Recommendations. <i>For discussion and decision.</i>	Review of Governance Framework, including Scheme of Delegations and new Standing Orders. <i>For discussion and approval.</i>	Board Effectiveness Review. <i>For discussion.</i>	Re-Appointment of Council Members - Process. <i>For approval</i>
	Annual Reports on Committee Effectiveness. <i>For noting.</i>	Associates Remuneration . <i>For discussion and approval.</i>	Recruitment of SPC Members. <i>For approval of process.</i>	Review of Governance Code and Council Members Code of Conduct. <i>For discussion and approval.</i>	Council Member Appointment & Re-appointment. <i>To confirm appts have been made by Privy Council/first Council meeting of new members.</i>	Annual Appraisals - Chair, CEO, Council Members process. <i>For discussion.</i>
	Board Development and Governance Forward Workplan <i>For discussion and approval.</i>	Annual Appraisals - Chair & CEO. <i>For discussion and approval.</i>	Council Member Appraisal - Outcomes. <i>For discussion.</i>	Members' Role Profiles Review. <i>For discussion and approval.</i>	Committee Appointments. <i>For Approval.</i>	
		Review of Terms of Reference of Committees/EMT/SLT. <i>For discussion.</i>	Chair and CEO - Mid Year Appraisals (?) <i>For noting.</i>		Recruitment of SPC Members. <i>For appointments.</i>	
					Appraisal of External Members. <i>For noting.</i>	
					Review of Governance Framework, including Scheme of Delegations. <i>For discussion.</i>	
Governance	Extension of the CSG. <i>For approval.</i>			Extension of the CSG. <i>For approval.</i>		
	Work Programme for 2020. <i>For discussion.</i>	Work Programme for the next quarter. <i>For discussion.</i>	Work Programme for the next quarter. <i>For discussion.</i>	Work Programme for the next quarter. <i>For discussion.</i>	Work Programme for the next quarter. <i>For discussion.</i>	Work Programme for 2021. <i>For discussion.</i>