FPC	2	3	4	5	6	
Meeting Date **Location**	**Wednesday 26 February 2020** Wimpole Street	**Thursday 21 May 2020** Wimpole Street	**Thursday 16 July 2020** Wimpole Street	**Thursday 10 September 2020** Wimpole Street	**Tuesday 17 November 2020** Wimpole Street	
Governance Pathway	SLT - 10 Dec, 4 Feb Council - 19 March **Reporting period:** **Q4 (Oct, Nov, Dec)** **FIRST MEETING WITH BOARD PORTAL**	SLT - 3 Mar, 1 April, 12 May Council - 3 June **Reporting period:** **Q1 (Jan, Feb, Mar)**	SLT - 15 June, 6 July Council - 30 July **Reporting period:** **No performance reports**	SLT - 11 Aug, 1 Sept Council - 22 October **Reporting period:** **Q2 (April, May, June)**	SLT - 7 Oct, 9 Nov Council - 17 December **Reporting period:** **Q3 (July, August, September)**	
MAIN PIECE OF BUSINESS (if appropriate)	**Q4 Reporting for 2019**	**Q1 Reporting**	**Budget Review**	**Q2 and Budget - Approval**	**Q3 and Budget - Approval**	**Terms of Reference**
	Chief Executive's Report. *For noting.*	**Chief Executive's Report.** *For noting.*	**Chief Executive's Report.** *For noting.*	**Chief Executive's Report.** *For noting.*	**Chief Executive's Report.** *For noting.*	
Financial Forecast Reports	**Q4 2019 Financial Forecast Report.** *To discuss and recommend to Council.*	**Q1 2020 Financial Forecast Report.** *To discuss and recommend to Council.*		**Q2 2020 Financial Forecast Report.** *To discuss and recommend to Council.*	**Q3 2020 Financial Forecast Report.** *To discuss and recommend to Council.*	**Financial Performance**
Bridging Paper (inc. Balanced Scorecard)	**Bridging Paper Q4 2019 Review:** **To include:** 1.Re-shaping FtP timeliness risk 2. Governance KPIs 3. Organisational Development KPIs *For discussion and recommendation to Council.*	**Bridging Paper Q1 2020 Review.** *For discussion and recommendation to Council.*		**Bridging Paper Q2 of 2020 Review.** *For discussion and recommendation to Council.*	**Bridging Paper Q3 of 2020 Review.** *For discussion and recommendation to Council.*	**Wider Organisational Performance**
Fitness to Practise Performance Scrutiny	**Fitness to Practise (FtP) End-to-End Review Programme.** **A. Benefits Realisation Evaluation** **B. Action Plan on FtP Timeliness.** **C: FtP Performance Indicators.** *For discussion.*	**FtP Performance Reporting.** *For discussion and recommendation to Council.*	**FtP Performance Reporting.** *For discussion and recommendation to Council.*	**FtP Performance Reporting.** *For discussion and recommendation to Council.*	**FtP Performance Reporting.** *For discussion and recommendation to Council.*	**Wider Organisational Performance**
Projects, Programme and Portfolio Scrutiny	**Project Programme and Portfolio Management - Update.** *For discussion.*	**Project Programme and Portfolio Management - Update.** *For discussion.*	**Project Programme and Portfolio Management - Update.** **To include:** Annual Shared Learning Report. *For discussion.*	**Project Programme and Portfolio Management - Update.** *For discussion.*	**Project Programme and Portfolio Management - Update.** *For discussion.*	**Wider Organisational Performance**
		ARF: Payments by Instalments. Update on the workstream. *For discussion.*				**Wider Organisational Performance**
Contract Management - Scrutiny		**Contract Management - Quarterly Review (Q1 2020).** *For discussion.*		**Contract Management - Quarterly Review (Q2 2020).** *For discussion.*	**Contract Management - Quarterly Review (Q3 2020).** *For discussion.*	**Wider Organisational Performance**
Customer Service - Scrutiny	**Customer Service Feedback - Fitness to Practise - Review of Process.** *For discussion.*		**Customer Service Action Plans: Registration and FtP.** *For discussion.*			**Wider Organisational Performance**
Fees - Scrutiny	**Fees Update -Exception Reporting.** *To note.*	**Fees Update -Exception Reporting.** *To note.*	**Fees Update -Exception Reporting.** *To note.*	**Fees Update -Exception Reporting.** *To note.*	**Fees Update -Exception Reporting.** *To note.*	**Wider Organisational Performance**
Annual Reporting	**Procurement 2019 Annual review.** *For discussion.*		**Annual Report on Procurement Activities.** *To note.*			**Wider Organisational Performance**
In Depth Reviews	**In-depth review - Education Issues including Quality Assurance** *For discussion.*	**In-depth review -** OD Directorate. *For discussion.*	**In-depth review** Topic and directorate TBC *For discussion.*	**In-depth review** Topic and directorate TBC *For discussion.*	**In-depth review** Topic and directorate TBC *For discussion.*	**Wider Organisational Performance**
Close-Out reporting	**Understanding Associates - Close Out Report.** *To note .*					**Operational Guidance**
	Estates Strategy - Close Out Report. *For discussion.*					**Operational Guidance**
Pensions - Oversight and Scrutiny	**Pensions Update,** including the LCP Report. *For discussion.*	**Pension funding update.** *To note.*		**Pension funding update.** *To note.*	**Pension Plan - Annual Report and Accounts.** *For discussion.*	**Business Planning and Budgeting**
Insurance, Management of Reserves and Contingency			**Insurance Arrangements - Update.** *To note.*		**Framework for Management of Reserves and Contingency.** *To discuss and recommend to Council.*	**Business Planning and Budgeting**
Costed Corporate Plan Scrutiny		**Costed Corporate Plan 2020-2022: Update.** *For discussion.*	**Costed Corporate Plan 2020 - 2022.** To review first draft any CCP revisions. *For discussion and recommendation to Council.*	**Costed Corporate Plan 2020-2022** *For discussion and recommendation to Council.*		**Business Planning and Budgeting**
Budget Scrutiny		**Budget 2021 (inc ARF):** high level budget setting principles. *For discussion.*	**Budget 2021 (inc ARF).** Draft budget. *For discussion.*	**Budget 2021 (Inc ARF): Final proposed budget.** *For discussion and recommendation to Council.*		**Business Planning and Budgeting**
Financial and other policy reviews	**Refunds Policy.** *For discussion and recommendation to Council.*				**Policy reviews:** A: Staff Expenses Policy B: Reserves Policy C: Investment Principles and Strategy Review D: Other Financial Policies and Procedures review E: Anti-fraud, anti-bribery and corruption policy. *For discussion and recommendation to Council.*	**Banking Procedures, Financial Policies and Other Arrangements**
Banking Procedures - Delegated					**Banking Arrangements.** *To note.*	**Banking Procedures, Financial Policies and Other Arrangements**
Terms of Reference		**Review of Terms of Reference.** *For discussion and recommendation to Council.*			**Review of Terms of Reference.** *For discussion and recommendation to Council.*	**Governance**
Committee Effectiveness			**Committee Effectiveness.** *For discussion.*		**Annual Report on Committee Effectiveness.** *To discuss and report to Council.*	**Governance**
Work Programmes	**Work Programme for the next quarter.** *For discussion.*	**Work Programme for the next quarter.** *For discussion.*	**Work Programme for the next quarter.** *For discussion.*	**Work Programme for the next quarter.** *For discussion.*	**Work Programme for the next quarter.** *For discussion.*	**Governance**