

Horizon scanning report – Open Council May 2018

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| Purpose of paper | This is the latest GDC horizon scanning report. Its purpose is to give the Council and staff visibility of the external environment that the GDC is operating within, to inform decision making and to facilitate discussions about possible activity that will allow the GDC to shape and prepare for external events. |
| Status | For noting |
| Action | Noting |
| Corporate Strategy 2016-19 | Having an improved understanding of our external environment is integral to the successful delivery of Patients, Professionals, Partners, Performance An Improved understanding of the external environment is objective A of the Communications and engagement strategy |
| Business Plan 2017/18 | As with the 4Ps, having an improved understanding of our external environment is integral to the successful delivery of the business plan . |
| Risk register | ST8 on strategic risk register. |
| Decision Trail | On 27 January 2016 the Council signed off the Communications and engagement strategy. Objective A of this strategy is to achieve an improved understanding of the external environment. The Horizon Scanning paper is designed to support this objective. |
| Next stage | This paper will be distributed to staff for information and discussion and an abridged version will be made available to key stakeholders. |
| Recommendations | There are no recommendations in this paper. |
| Authorship of paper and further information | Angeline Burton, Head of Communications and Engagement aburton@gdc-uk.org 0207 167 6242 |
| Appendices | Annex 1 – GDC stakeholder calendar |

1. This report includes the following sections:
 - a. Healthcare policy and health sector updates
 - b. Developments in dentistry and the dental sector
 - c. Health policy and wider political developments
 - d. Summary of media issues and coverage achieved
 - e. Stakeholder update
 - f. Stakeholder calendar – find in annex 1

2. The report is distributed to the Council, EMT and heads of departments, as well as posted on the intranet. The version that goes to public Council will be shared with members of the Dental Professional Forum.

1. Healthcare policy and health sector updates

1.1. NHS dental patient charges

From April, NHS patient dental charges rose by 5%, prompting claims from the BDA that the [Government was charging patients a 'stealth tax'](#). Henrik Overgaard-Nielsen, chair of the GDPC at the BDA, said: "When patients put in more towards their care than the Government pays to provide it, NHS charges cease to be a 'fair contribution' and become a bad joke."

1.2. New measures announced to protect doctors following Bawa-Garba case

New measures designed to improve patient safety and protect doctors and nurses when mistakes are made, have been announced by the Health Secretary Jeremy Hunt in June. This follows the review ordered in February 2018, following the [Bawa-Garba case](#).

1.3. Differences in access to restorative dentistry

A survey into how restorative dentistry is paid for has found wide disparity in the funding of the service in the UK, which leads to variations in the service provided. The survey was undertaken by Restorative Dentistry-UK (<https://www.bsrd.org.uk/>), via a questionnaire sent to providers of restorative dentistry (both teaching and district general hospitals).

1.4. Sugar Tax introduction

Early April saw the introduction of the long-awaited Sugar Tax (Soft Drinks Industry Levy (Enforcement) Regulations 2018), which is aimed at tackling the growing obesity problem in the UK. Although widely welcomed, [it left some in the dentistry sector disappointed](#) that no funds from the expected tax bounty had been earmarked for oral health education or for action to reduce the impact of sugar on teeth.

1.5. GDPR

Ahead of the introduction of new data protection regulations on 25 May, a number of sector publications ran awareness-raising articles including [The Dentist](#) and [Dentistry](#)

1.6. NHS staff pay deal

In March, union leaders and ministers reached an agreement on [pay rises worth at least 6.5%](#), which NHS workers will vote on before the summer. Although the deal does not apply to dentists, the BDA has stated that this should set a precedent for dentists in the future. Maintaining that NHS dentists have experienced a real-terms pay cut of 35% over the last decade, the BDA argues that many NHS practices are struggling to recruit.

However, a further [Dentistry story](#) in March quoted National Association of Specialist Dental Accountants and Lawyers (NASDAL) figures which showed average net profit per principal have increased for most for NHS dentists.

1.7. Recognition rules for EU GPs to change after March 29 2019

NHS England has published guidance which states that the qualifications of GPs from the EU who qualify before 29 March 2019 will be recognised.

NHS England is aiming to recruit 600 international GPs over 2018-19, but neither the national commissioner nor the Department of Health and Social Care has been able to clarify whether their qualifications will be recognised after this date.

The BMA has raised concerns about the implications Brexit may have for GP recruitment and the “potential barriers” that could be in place from April 2019.

1.8. Kings' Fund finds increase in people willing to pay more tax for NHS

The King's Fund has analysed the latest data from the British Social Attitudes (BSA) survey on public attitudes to NHS funding and the quality of care provided by the NHS. The survey available at: <https://www.kingsfund.org.uk/publications/does-public-see-tax-rises-answer-nhs-funding-pressures> was conducted between July and October 2017, with a representative sample of adults in England, Scotland and Wales.

Its key findings are:

- The public are increasingly anxious about the state of the NHS and there is widespread support for tax rises to increase funding.
- There is a growing consensus of an NHS funding crisis, with a 14% increase in the number of respondents saying that the service faces a major or severe funding problem (since 2014).
- 61% of respondents supported tax rises to increase NHS funding, up 21% from 2014, and 12% from 2016.
- 35% of respondents supported a separate tax that would go direct to the NHS; 26% would be happy to pay more through their existing taxes.

A majority of respondents supported tax increases to pay for the NHS, across all age and income groups.

1.9. More EU nurses leaving the NMC Register, but increases in UK and non-EU registrants

The NMC (Nursing and Midwifery Council) has published data showing a 'significant rise' in the number of EU nurses and midwives leaving the register. Between April 2017 and March 2018, 3,962 people left, an increase of 29% on the previous year.

There has also been a decrease in the number of EU nurses joining the register, with 805 EU nurses and midwives joining over the same period, compared with 6,382 for the previous period, a decrease of 87%.

Figures appear to be stabilising for UK-trained nurses and midwives, with numbers at their highest for four years, and 4,034 fewer people leaving over the 2017/18 period.

There has been a rise in the number of nurses and midwives joining the register from outside the EU, with 1,093 more nurses and midwives on the register compared to March 2017.

1.10. NHS Improvement (England) to investigate NHS staff communication

NHS Improvement has established a new group to investigate verbal communication errors between NHS staff that cause patient safety incidents. The work has been launched by Celia Ingham Clark, the interim national patient safety director, to consider how poor communication can cause mistakes in care, as well as developing solutions. Its establishment was prompted by a number of patient safety incidents reported to the NHSI patient safety team, in which poor communication was possibly a factor.

The group is expected to be publishing a report in the summer, setting out its main findings. A second phase will then look at possible solutions.

1.11. New NHS Plan for England will address health Inequalities

NHS England is developing a 5 to 10-year plan for the NHS, that will focus on reducing health inequalities, following its announcement by the Prime Minister in April. Simon Stevens, Chief Executive of NHS England, presented on the plan at the organisation's April board meeting, and referenced a recently published NHS England board paper on the issue.

The paper identified a difference of up to 20 years in healthy life expectancy between the most deprived and least deprived areas of the country. In men, healthy life expectancy was 51.9 years in the most deprived areas, compared to 70.4 years in the least deprived. For women, it was 51.8 and 70.7 years respectively.

2. Developments in dentistry and the dental sector

| Event | Associated dates | Why this matters? | | GDC activity |
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| Dental updates | <p>22 February 18 – NHS Digital publishes NHS Dental Statistics for England (2017-18 Second Quarterly Report).</p> <p>28 February 18 – Welsh Government publishes data on the number of patients receiving NHS dental treatment, the type of treatments provided and the numbers of NHS dentists (July to September 2017).</p> <p>1 March 18 – Joint Council for Cosmetic Practitioners (JCCP) register launched.</p> <p>1 March 18 – Queen Mary University of London study finds children’s use of non-dental services for oral pain is costing the NHS £2.3m a year.</p> <p>20 March 18 – FGDP(UK) publishes its guidance on the practice of dentistry for patients with dementia, available free of charge online.</p> <p>20 March 18 – BDA Northern Ireland carries out analysis of children’s oral health outcomes.</p> <p>5 April 18 – Welsh Government announces 111 service is to be rolled-out nationally over the next 3 years.</p> <p>6 April 18 – Public Health England publishes data on tooth decay.</p> <p>6 April 18 – FGDP(UK) welcomes the new sugar tax as a ‘game changer’ for oral health, and says the latest data on childhood tooth extractions highlight its necessity.</p> <p>10 April 18 – JCCP awarded PSA status.</p> <p>17 April 18 – Memorandum of Understanding agreed between the JCCP and GMC.</p> | Show extent to which dentistry is reaching the general public | Mix of UK and nation specific applicability | Watching brief |

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| | <p>19 April 18 – FGDP(UK) announces that Standards in Dentistry is being revised.</p> <p>19 April 18 – FGDP(UK) responds to consultation on draft advice for dentists on the phase-down of the use of amalgam.</p> <p>30 April 18 – Scottish Government publishes its National Health and Social Care Workforce Plan.</p> <p>2 May 18 – BDA Scotland is piloting a new stop smoking referral card, designed to help fight the rising tide of oral cancers in Scotland.</p> | | | |
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3. Wider health policy developments

| Event | Associated dates | Why this matters | Effects | GDC activity |
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| <p>DHSC consultation on extending “right to have” personal health budgets to five new patient groups.</p> | <p>The Department of Health and Social Care (England) is consulting on extending personal health budgets (PHBs), to include:</p> <ol style="list-style-type: none"> 1. people with ongoing social care needs; 2. those eligible for section 117 aftercare services and who make ongoing use of community mental health services; 3. those leaving the armed forces; 4. people with a learning disability, autism or both; and 5. people who access wheelchair services whose posture and mobility needs impact their wider health and social care needs. <p>Under current arrangements only people receiving continuing healthcare funding have an explicit right to a personal health budget, although clinical commissioning groups can offer personal health budgets to other groups.</p> <p>Budgets are accessible via three routes:</p> <ol style="list-style-type: none"> 1. a notional budget where the council or NHS arranges their care; 2. a third-party budget where an organisation that is not the NHS or council manages the budget; or 3. direct payment where the budget holder has the money transferred directly into their bank account. <p>The proposals also include giving people with an explicit right to a personal or integrated health budget the explicit right to receive it via direct payment.</p> <p>The consultation closes on 8 June.</p> | <p>Although PHBs are currently restricted to healthcare, their extension may begin to impact on demand and access to dental care for people within the scope of the arrangements.</p> | <p>England</p> | <p>Watching brief.</p> |
| <p>Health and Social Care Committee published 5th report on Memorandum of understanding on data-sharing between NHS</p> | <p>The report (available here https://publications.parliament.uk/pa/cm201719/cmselect/cmhealth/677/677.pdf) was published on 15 April.</p> <p>The Committee raised concerns about NHS Digital’s ability to act as an effective steward of health and social care data, and stated that they did not have confidence that the agency was robust in protecting patients’ data, and that they also had concerns about Government policy on the confidentiality of data collected for health and social care.</p> | <p>Primary care dental records are not currently accessible to NHS Digital. However, records for secondary and specialist care delivered through</p> | <p>England</p> | <p>Watching brief</p> |

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| <p>Digital and the Home Office</p> | <p>The Committee has reiterated its call for the Memorandum to be suspended, pending further review. They also recommended that the ongoing review of the NHS Code of Confidentiality consider and consult upon the statement of Government policy on data-sharing which was contained in a Ministerial response given to the Committee.</p> | <p>hospital services may be.</p> <p>The underlying principles of patient data ownership and consent for secondary usage are a live issue, especially with the impending arrival of GDPR.</p> | | |
| <p>Public Accounts Committee published a report on the Cyber-attack on the NHS</p> | <p>The report (available here https://publications.parliament.uk/pa/cm201719/cmselect/cmpublicacc/787/787.pdf) analysed the impact and lessons from the 'WannaCry' cyber-attack on May 2017, which affected more than 1/3 of NHS Trusts.</p> <p>The Committee recommended that the Department of Health and Social Care and other national bodies devise plans to address current issues and plan for future attacks, with prioritised and costed actions, to cover all levels of the health and care system.</p> <p>They requested that they be updated on progress towards achieving this by the end of June 2018.</p> | <p>An new arrangements for protecting NHS IT systems and communication may impact upon requirements governing the use, transmission and storage of NHS patient data by dental practices.</p> | <p>UK-wide</p> | <p>Watching brief</p> |
| <p>Written Ministerial response issued to question on dental charges</p> | <p>Ms Harriet Harman (Lab) (Camberwell and Peckham): (134767) To ask the Secretary of State for Health and Social Care, what range of dental treatment was available on the NHS free of charge for people on low incomes in each of the last seven years.</p> <p>Steve Brine (Con) (Winchester): Dentists delivering National Health Service primary care dental treatment are required to provide all treatment that is clinically necessary to a patient regardless of whether the patient is exempt from dental charges or a fee payer. The NHS makes no distinction in treatment offered between these two groups. Dentists collect charges, where applicable, on behalf of the NHS. They pass these charges raised on to the NHS, they do not retain them.</p> | <p>This may be a new line of questioning from the Opposition in relation to NHS costs and provision.</p> | <p>England</p> | <p>Watching Brief.</p> |

4. Major political issues

| Event | Associated dates | Why this matters | Effects | GDC activity |
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| UK exit from European Union | <p>8 May 2018: Apparent Cabinet (and wider Tory Party) wrangles continue in relation to the UK's relationship to the Single Market, with the most recent splits emerging between No. 10 and Foreign Secretary Boris Johnson. It continues to be Labour's position that the UK should remain in a customs union http://www.bbc.co.uk/news/uk-44035676.</p> <p>30 April 2018: The House of Lords voted in favour of an amendment to the EU Withdrawal Bill which aims to ensure Parliament has the final say on the UK's exit from the EU. The Bill is due to return to Parliament later in May, when the Government will try to overturn the amendment http://www.bbc.co.uk/news/uk-politics-43960448</p> | <p>Dominates government and parliamentary time, squeezing time available for health and regulatory matters</p> <p>UK exit from EU has (yet unknown) consequences for the ability to recruit healthcare professionals to the NHS and to regulate health professionals</p> | UK | Applying to GDC constitutional group |
| English local elections | <p>3 May 2018: Local elections in England were held in all 32 London boroughs, 34 metropolitan boroughs, 67 district and borough councils and 17 unitary authorities. There were also direct elections for the mayoralities of Hackney, Lewisham, Newham, Tower Hamlets and Watford.</p> <p>UKIP was the major casualty in the polls losing 123 seats and retaining only 3. Beside this, there were few major triumphs or disasters. Opposition parties traditionally do well in mid-term elections, but the lack of a significant swing has led to some commentators suggesting the parties have not found a way to bridge the divisions revealed in the EU referendum.</p> <p>https://www.theguardian.com/politics/2018/may/05/local-election-results-all-parties-gain-political-deadlock</p> <p>Other results: Conservatives lost 33 seats, Labour gained 77 seats, Liberal Democrats gained 75 seats, Greens gained 8 seats</p> | Often seen as indicative of national voting sentiment | England | |

5. Summary of key media issues for the GDC and coverage achieved

5.1. Illegal Practice

Following a renewed agreement with colleagues in IP in relation to the use of media to support the education element of the GDC's IP work, proactive media is now taking place for each successful prosecution. In this period coverage was gained on the following cases:

- Chelsey Harwood (Liverpool): mirror.co.uk, metro.co.uk, Liverpool Echo (case report and feature on the law relating to tooth whitening), liverpoolecho.co.uk.
- Kirsty O'Connor (Chelmsford): The Probe, Oral Health Magazine, BBC Radio Essex (news bulletins and live interview with Head of IP Francesca Keen), Essex Chronicle (case report and feature on the law relating to tooth whitening), essexlive.news, Yellow Advertiser.
- Guy Smithson (Eastbourne): Bexhill on Sea Observer (print and online), Eastbourne Herald (print and online), Hastings & St Leonards Observer (print and online), Brighton Argus, ryeandbattleoberserver.co.uk.
- Lydia Ferguson (Milton Keynes): BBC Radio Three Counties, MKFM, Milton Keynes Citizen, miltonkeynes.co.uk, The Probe.
- Megan Barringer (Chesterfield): Ilkestoneadvertiser.co.uk, belpernews.co.uk, buxtonadvertiser.co.uk, derbyshiretimes.co.uk, matlockmercury.co.uk, ripleyandheanornews.co.uk, thestar.co.uk.

5.2. Consultation coverage

Launch of consultation on proposed changes to quality assurance of education and training: In addition to raising awareness of the consultation, communications activity sought to highlight the project as fulfilling a further *Shifting the balance* commitment. Coverage featuring key messaging appeared in Dentistry, Dentistry Education Guide, Private Dentistry Magazine, Scottish Dental Magazine, The Probe

Continuing coverage for consultation *Clear and certain: A new framework for fee-setting*. Following the launch of the consultation in the previous reporting period, the consultation gained further coverage in Private Dentistry Magazine, Scottish Dental Magazine and The Probe

In addition, Kevin Lewis's wider piece in Dentistry on 16 April, explored a number of the key aspects of the consultation and encouraged readers to respond before the closing date on 15 May.

5.3. Scottish Council member recruitment

Targeted press coverage of the Council member vacancy was achieved in Dentistry Scotland and Scottish Dental Magazine.

5.4. ECPD

Enhanced CPD continues to gain coverage in a range of publications including Dentistry, Dentistry Education Guide, Oral Health, The Dentist.

5.5. Patient and Public Survey

Following the publication of the 2017 Patient and Public Survey finding in February, further coverage featuring targeted key messaging was gained in [Dentistry Magazine](#) and cosmeticdentistry.co.uk.

6. Stakeholder Engagement

6.1. Professional associations and societies

Bill Moyles, Chair, met with the British Association of Oral and Maxillofacial Surgeons on 7 March; Ian Jackson, Director for Scotland, met with Phil Grigor, Scotland Director at the British Dental Association (BDA); and Rebecca Cooper, Head of GDC Corporate Policy and Research, updated the Southwark Local Dental Committee (LDC) at their Annual General Meeting (AGM) on the evening of 11 April.

The Association of Dental Groups (trade association) hosted a roundtable event on 18 April, chaired by Sue Gregory OBE, Chair of Community Dental Services. Participants discussed variations in dental and dental care professional (DCP) registrations since the referendum decision to exit the EU. Ross Scales, Head of Upstream Regulation, represented the GDC.

6.2. Enhanced CPD

The GDC provided details of the Enhanced CPD (ECPD) requirement to delegates of the Health Education England (HEE) conference for clinical dental technicians on 2 March. Ian Jackson provided an update on ECPD to registrants at two events organised by NHS Education Scotland (NES) on 6 and 20 March.

6.3. National Health Services

Matthew Hill, Executive Director, Strategy, and Janet Collins, Head of Standards, met with NHS Wales to discuss dental care professionals (DCPs) on 23 March.

6.4. Parliamentary and regulatory agencies

Tom Scott, Executive Director Fitness to Practise Transition, and Matthew Hill provided the keynote address, *Next steps for dentistry: prevention, contract reform and the priorities for Smile4Life*, at the most recent meeting of the Westminster Health Forum on 13 March.

Ian Jackson met with Anas Sarwar MSP, Shadow Cabinet Secretary for Health and Sport (Scottish Labour Party) (Glasgow), on 27 March.

6.5. Health Professional Regulators

Ian Jackson met with the General Pharmaceutical Council (GPC) 1 March in Scotland and held meetings with the Scottish lead at the General Medical Council (GMC) in March and April. Manjula Das, Head of Education Policy & Quality Assurance, along with Patrick Kavanagh, Policy Manager, met with the Federation of European Dental Competent Authorities and Regulators on 20 April.

6.6. Shifting the Balance Leadership Network

Harry Clayton, Chief Executive, Professional Standards Authority (PSA) met with Ian Jackson to discuss the purpose and establishment of the Leadership Network and PSA upstream initiatives. A similar discussion was held with Mary-Lou Nesbitt, Head of Governance and External

Relations, at the Dental Defence Union (DDU) attended by Matthew Hill and Tom Scott on 12 April.

6.7. Student engagement

Ian Jackson spoke to final year students at the University of Edinburgh; and BSc oral health students at the University of the Highlands and Islands on 6 and 10 March, respectively. Ian also provided a joint presentation with Medical and Dental Defence Unions of Scotland (MDDUS) to students from Dundee Dental School, as part of their law and ethics course.

Manjula Das spoke to final year dental students at King's College London about leadership, management and professionalism on 30 April.

6.8. Education and training providers

The Joint Committee for Postgraduate Training in Dentistry (JCPTD) met on 14 March, attendees included deans of two of the Royal Colleges as well as the Chair of the UK Committee of Postgraduate Dental Deans and Directors (COPDEND). Manjula Das represented the GDC and updated the committee on the timetable for the revision of speciality curricula, the consultation on risk-based quality assurance, the forthcoming recruitment drive for education associates, the survey for foundation and vocational trainees on preparedness to practise (due out in May) and the GDC's priorities for *Shifting the balance*. COPDEND reported that a report on the Advancing Dentistry workstream would be presented to HEE by 10 April.

The Senate of Dental Specialties also met on 14 March, with Manjula Das representing the GDC. The Senate meets biannually. A similar update to that provided to the JCPTD (above) was provided.

There was also a meeting held with the speciality Advisory Committee Chairs at the Association of Basic Standards in Dentistry on 3 May, Manjula Das attended for the GDC.

6.9. Patient representative bodies

Ian Jackson provided an update from the GDC at a workshop hosted by the Citizens Advice, Patient Advice and Support Service on 12 March.

Appendix 1

Stakeholder engagement calendar – May 2018

| MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY | SATURDAY | SUNDAY |
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| 30 Apr 09:30 Student engagement: Leadership, Management and Professionalism workshop ; Guy's campus; Manjula Das 10:00 Scottish Govt - Openness and Learning Event; Victoria Quay, Scotland; Ian Jackson (0131 629 8194) | 1 May | 2 | 3 09:00 Association in Basic Standards Teaching Dentistry; Manjula Das, Head of Education Policy and Quality Assurance | 4 | 5 | 6 |
| 7 | 8 | 9 | 10 QA Dental Technology Inspection - University of the Highlands and Islands; Aberdeen; | 11 09:00 BDA: Practising with confidence, delivering effective clinical outcomes; Matthew Hill, Executive Director, Strategy (Speaker) , Manjula Das, Head of Educa... 11:45 Health Education North West LDC event ; Janet Collins, Head of Standards, Mark Platt, Policy Manager, and Shamir ... | 12 | 13 |
| 14 QA Dental Technology Inspection - Edexcel - Nottingham; Rachael Mendel 16:00 Pre-meeting/briefing for the PSA professional duty of candour meeting on 5 June; Meeting Room - WS (3.2F) 3rd Floor Executive Director Strategy Office; Lisa Bainbridge | 15 11:00 Medical Protection Society; Matthew Hill, Executive Director Strategy and Tom Scott, Executive Director FFP, Transition | 16 18:30 The Federation of London Local Dental Committees / NAPC 'Primary Care Home' model and primary care services; Atrium space at The Federation, 3 Waterhouse Square, 138 Holborn, London, EC1N 2SW; stakeholder | 17 09:00 Dental Foundation Training Programme Director conference; Manjula Das, Head of Education Policy ... 18:00 Lincolnshire LDC's annual general meeting; The Lincoln hotel, Lincoln; stakeholder 19:00 Nursing & Midwifery Council - nurse proficiencies and associated stan... | 18 BDA/Dentistry conference, Birmingham | 19 BDA/Dentistry conference, Birmingham 09:00 British Association of Clinical Dental Technicians Dentistry Show; Matthew Hill, Executive Director, Strategy 11:00 London Dental Foundation Trainers - David Rule Study Day; Royal Society of Medicine | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 11:30 Scot Govt Regulation Conference Planning; St Andrew's House - 2 Regent Road, Edinburgh, EH1 3DG, Scotland; Ian Jackson (0131 629 8194) 13:45 ECPD Presentation and other GDC Updates; Birmingham Dental Hospital - Speaker is Patric Kaveangh | 30 | 31 | 1 Jun | 2 | 3 |

June 2018

| MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY | SATURDAY | SUNDAY |
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| 4 Jun | 5 09:30 PSA Project on project on professional duty of candour; Professional Standards Authority (PSA) 157-197 Buckingham Palace Road, London, SW1W 9SP; Lisa Bainbridge | 6 KEEP FREE - Reserved for CDO meeting; GDC; stakeholder | 7 QA Dental Technology Inspection - University of the Highlands and Islands; Aberdeen; 19:00 Royal College of Surgeons Edinburgh President's Event, Hill Place, Edinburgh, Scotland, EH8, United Kingdom; Ian Jackson (0131 629 8194) | 8 | 9 | 10 |
| 11 | 12 | 13 KEEP FREE - Reserved for CDO meeting; GDC; stakeholder | 14 | 15 | 16 | 17 |
| 18 | 19 Council meeting in Scotland; Playfair Library Hall, University of Edinburgh | 20 | 21 14:30 Wales Deanery - Dental Foundation group visit ; Meeting Room - WS (G.5) Board Room; stakeholder | 22 10:00 BDIA Summer Conference 2018; Grand Hotel, York; stakeholder | 23 | 24 |
| 25 | 26 | 27 | 28 KEEP FREE - Reserved for CDO meeting; GDC; stakeholder | 29 | 30 | 1 Jul |
| 2 | 3 | 4 | 5 08:00 NHS 70th Birthday 09:00 Dental Professional Forum; Edwards Room, Kings Fund, 11 Cavendish Square; stakeholder | 6 | 7 | 8 |